					Appendix 1		
_	MONEY PLAN 2014-19	0 <b>2013/14</b> £	1 2014/15 £	2 2015/16 £	3	4 2017/18 £	5 <b>2018/19</b> £
1.	BASE BUDGET b/fwd	15,512	16,463	15,289	14,982	15,181	15,450
 	Pay and Price Increases Employees pay awards Employers Increased Pension Costs Price Increases Income Inflation Revised Base Budget	85 230 400 (80) 16,147	104 260 333 (82) 17,078	211 280 341 (84)	215 280 350 (86)	219 280 359 (88) 15,950	223 280 368 (91) 16,231
(       	Cost Pressures/Savings Ongoing base pressure/savings Homelessness Prevention Local Council Tax Suppport Non-recurring spending pressures Ongoing savings Non-recurring funding sources Council Tax exemptions/discounts	864 377 1,070 (1,893) (102) 316	(409)	485	(10)	0	(100)
<b>2.</b>	NET BUDGET REQUIREMENT	16,463	16,669	16,522	15,731	15,950	16,131
     	Sources of Finance Formula Grant Grant to support freeze in council tax Revised New Homes Bonus Council Tax TOTAL SOURCES OF FINANCE	8,101 45 2,026 6,291 <b>16,463</b>	7,098 45 2,531 6,252 <b>15,926</b>	6,033 72 2,881 6,299 <b>15,285</b>	5,918 3,231 6,473 <b>15,622</b>	5,905 2,799 6,652 <b>15,356</b>	5,901 2,517 6,836 <b>15,254</b>
ı	Budget Shortfall	0	(743)	(1,237)	(109)	(595)	(877)
4.	PROPOSED BUDGET SAVINGS		1,380	1,540			
I	Revised Budget Shortfall	0	637	303	(109)	(595)	(877)
	FUTURE CHANGES Efficiency/Transformation				550	500	500
ı	Revised Budget (Shortfall)/Surplus		637	303	441	(95)	(377)
I	REVISED NET BUDGET REQUIREMENT c/fwd	16,463	15,289	14,982	15,181	15,450	15,631
(	<b>GENERAL FUND BALANCE</b> Opening Balance Contribution to/(from) General Fund	2,116 0	2,116 637	2,753 303	3,056 441	3,497 (95)	3,402 (377)
•	Closing Balance	2,116	2,753	3,056	3,497	3,402	3,024

0 (743) (1,980) (2,089) (2,684) (3,562)

**Cumulative Savings Required** 

## Description

Description	2014/15 £000	2015/16	2016/17	2017/18	2018/19
Ongoing base budget increases					
Net Reduction in investment income Various smaller cost pressures National Insurance Contributions	120 97		100		
Amortisation of Financial Instruments Reduction Account Reduction LCTS & HB AdminSupport Grant	100 100				(100)
Recharge to GCH (subject to stock transfer) PSN Checks	100	400 15			
Neighbourhood Planning non recurring Minimum Revenue Provision	40 80	50	(90)		
Total ongoing Cost Pressures	537	465	10	0	(100)
Budget Savings					
CCTV Camera Savings One off Neighbourhood Planning Grant Crematorium Abatement Income Business Improvement Savings Postage Savings Rent Savings	(30) (20) (29) (30) (50)	(10) 30	(20)		
Total Ongoing savings	(159)	20	(20)	0	0
Total	378	485	(10)	0	(100)

Portfolio	Service	Details: aim of the project	2014/15 £000	2015/16 £000	Comments
Cabinet Member for the Environment	Neighbourhood Services	Amey contract review,ongoing project from 2013/14 with requirement to identify further savings	(500)	(500)	Agreed as part of 2013/14 Savings Programme, with further reduction in managment fee in 2015/16. Review of service delivery as leases on vehicles come up for renewal. Efficiency savings and greater use of technology.
Litvironment	Neighbourhood Services	Environmental Team Review	(100)		Service review to explore opportunities for restructuring, partnerships, shared working
	Neighbourhood Services	Increased income		(70)	Proposal to increase Garden waste charges in 15/16 ( needs to be considered against possible reduction in numbers if charges increase).
Cabinet Member for Housing,	Business Improvement	Aspire, ongoing project from 2013/14 with requirement to identify further savings	(100)	(200)	Agreed as part of 2013/14 Savings Programme, with further reduction in management fee in 2015/16
Health & Leisure	Business Improvement	Energy Savings		(100)	Energy savings to be delivered through the councils major partnerships
	Business Improvement	Accommodation Saving	(90)		No accommodation grants payable after 31/03/14.
Cabinet Member for Communities & Neighbourhoods	Business Improvement	Grants to VCS	(100)		All current grant agreements cease 31/03/14. Focusing grants for priority needs eg benefits advice & finacial /income maximisation support. Neighbourhood partnership grants(£20k) to move into this funding pot, so all grants to voluntary and community groups centralised.
	Business Improvement	Voluntary Sector SLA's		(50)	SLA's to be reviewed and streamlined to focus on key areas of support for residents.
	Public Protection	Shopmobility	(50)		Develop partnerships with voluntary sector
	GLT	Senior Management Restructure		(100)	Review opportunities for further restructure or shared services
	Guildhall	Events grant	(10)		All events to be funded via one events budget.
	Public Protection	Market Service	(50)		Service review to explore opportunities for restructuring, partnerships, shared working
	Development Services	Building Control savings to be gained from Shared Services	(30)		
Cabinet Member for	Development Services	Planning Services Review		(100)	Service review to explore opportunities for restructuring, partnerships, shared working
Regeneration & Culture	Commercial Services	Museums Operational Review	(50)	(100)	14/15 achievement of additional income and cost savings, 14/15 major service review and consider the strategic direction of the service.
	Commercial Services	Guildhall Operational review	(50)	(100)	14/15 achievement of additional income and cost savings, 14/15 major service review and consider the strategic direction of the service.
	Regeneration	Asset Management Service Review	(100)		Service review to explore opportunities for restructuring, partnerships, shared working

Portfolio	Service	Details: aim of the project	2014/15 £000	2015/16 £000	Comments
	Financial Services	Financial Services Review			Service review to explore opportunities for restructuring, partnerships, shared working
Cabinet Member for Performance	Business Improvement	CIVICA, review further savings on contract	(50)	(100)	Combination of contract efficiencies and
& Resources	ICT	BT & T Outsourcing	(100)		Saving to be realised from outsourcing service.
	Legal Services	Legal Service Review			Service review to explore opportunities for restructuring, partnerships, shared working
TOTAL			(1,380)	(1,540)	
SAVINGS REQUIRED (743)					
Contribution to General Fund 637					